

ORGANIZATIONAL SAFETY CULTURE CERTIFICATE

Certificate no.: 10000488710-MSC-DNV-NLD

Initial certification date: 21 December 2021

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21 December 2021 – 20 December 2024

This is to confirm that the Safety Culture of

Ballast Nedam N.V.

Ringwade 71, 3439 LM Nieuwegein, Netherlands

Chamber of commerce no .:

has been found to conform to the Safety Culture standard:

Safety Culture Ladder Certification Scheme 4.0 - SCL - Step 3

This certificate is valid for the following scope:

Developing, designing, realizing and managing/operating of (construction) projects, onshore and offshore, inland and abroad.

Place and date: Barendrecht, 21 December 2021

SAFETY CULTURE LADDER

For the issuing office:
DNV - Business Assurance
Zwolseweg 1, 2994 LB Barendrecht, Netherlands



C N van Gillewijk

J.H.C.N. van Gijlswijk Management Representative



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Appendix to Certificate

Ballast Nedam N.V.

Locations included in the certification are as follows:

Site Name	Site Address	Site Scope
Ballast Nedam Materieeldienst Chamber of commerce no.:	Damsluisweg 61, 1332 EB Almere, Netherlands	Transport, maintenance and rental of construction and infrastructure equipment; Setting up construction sites; Fleet management
Ballast Nedam Parking, Marine & Civil Chamber of commerce no.:	Straatweg 29a, 3603 CV Maarssen, Netherlands	Construction and maintenance of parking facilities; Realization and maintenance in naval projects; Realize and maintain civil construction projects and noise-reducing and fine dust absorbing facilities. Realization of complete construction pits, wet and dry earthmoving as well as coastal and bank works and carrying out (water) soil remediation. Advising, supervising and carrying out environmental works and environmental cleaning installations. Treatment of secondary building materials and related trade; Carrying out foundation techniques; Carrying out anchorages, lion anchors and lion anchor posts.
Ballast Nedam Road Specialties Chamber of commerce no.:	Nijverheidstraat 12, 4143 HM Leerdam, Netherlands	Realization organization very small to large projects. Road marking, traffic barriers, guide rail, tension steel (reducing), mastic asphalt, small concrete repairs, road construction/infra and landscaping. Maintenance in the parts gray and green.
Laudy Bouw & Ontwikkeling Chamber of commerce no.:	Irenelaan 8, 6133 BG Sittard, Netherlands	Developing, contracting, executing and maintaining projects in utility, industrial and residential construction.
Ballast Nedam Infra Projecten Chamber of commerce no.:	Ringwade 71, 3439 LM Nieuwegein, Netherlands	Developing, designing, realizing and managing/operating (construction) projects.
Ballast Nedam West Chamber of commerce no.:	Fascinatio Boulevard 582, 2909 VA Capelle aan den IJssel, Netherlands	Designing, developing, contracting and executing residential and non-residential construction projects with regard to new construction, renovation, renovation and maintenance.
Ballast Nedam Zuid Chamber of commerce no.:	Limburglaan 24, 5652 AA Eindhoven, Netherlands	The development, contracting, implementation and maintenance of new construction, renovation and maintenance projects in non-residential and residential construction.
Heddes Bouw & Ontwikkeling Chamber of commerce no.:	Keern 31, 124 NB Hoorn, Netherlands	Design, development and implementation of new construction, renovation and maintenance projects in non-residential construction, residential construction and small construction.
Ballast Nedam International N.V. Chamber of commerce no.:	Ringwade 71, 3439 LM Nieuwegein, Netherlands	Developing, designing, realizing and managing/operating (construction) projects abroad.



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Site Name	Site Address	Site Scope
Ballast Nedam Building Projects Chamber of commerce no.:	Ringwade 71, 3439 LM Nieuwegein, Netherlands	Designing, developing, contracting and executing residential and non-residential construction projects with regard to new construction, renovation, renovation and maintenance.
Haitsma Beton B.V. Chamber of commerce no.:	Pinksterblom-strjitte 2, 9288 AG Koostertille, Netherlands	The supply, design and production of prefabricated concrete products and piling and assembly supervision.
Hoco Beton B.V. Chamber of commerce no.:	Trancheeweg 16, 6002 ST Weert, Netherlands	Production of prefab concrete elements.
Ballast Nedam N.V. Chamber of commerce no.:	Ringwade 71, 3439 LM Nieuwegein, Netherlands	Developing, designing, realizing and managing/operating of (construction) projects, onshore and offshore, inland and abroad.

